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10
11 BEFORE THE DEPARTMENT OF FINANCIAL PROTECTION AND INNOVATION
12 OF THE STATE OF CALIFORNIA

13 In the Matter of:) ACCUSATION IN SUPPORT OF ORDER
14 THE COMMISSIONER OF FINANCIAL) LEVYING CIVIL PENALTIES PURSUANT
PROTECTION AND INNOVATION,) TO FINANCIAL CODE SECTION 329 AND
15) APPOINTING AN INDEPENDENT
16 Complainant,) CONSULTANT PURSUANT TO FINANCIAL
17 v.) CODE SECTION 553
18 CALIFORNIA BUSINESS BANK,)
19 Respondent.)
20)
21)

22 I.

23 **Jurisdiction and Venue**

24 1. The Commissioner of Financial Protection and Innovation (Commissioner) brings
25 this action pursuant to the provisions of California Financial Code section 329, and California
26 Financial Code section 553.¹

27
28 _____
¹ All further statutory references will be to the California Financial Code, unless otherwise indicated.

2. Pursuant to section 326, the Commissioner is authorized to administer and enforce the provisions of the California Financial Institutions Law (FIL) (Fin. Code, § 99 *et seq.*).

II.

Facts

3. At all relevant times, California Business Bank (the Bank), headquartered at 3200 El Camino Real, Suite 220, Irvine, California 92602, was a California chartered bank and insured by the Federal Deposit Insurance Corporation (FDIC). The Bank was formed in Los Angeles, California in 2005 and relocated to Irvine, California in 2015.

4. At all relevant times, Richard Tan (Tan) was the Bank’s largest shareholder and Chairman of the Bank’s Board of Directors. Tan has been the controlling shareholder since 2013. Tan was also President, Chief Executive Officer (CEO), and Chairman of Pacific Millennium Holdings Corporation, a conglomerate based in the People’s Republic of China that primarily trades in packaging supplies for manufacturers.²

A.

Failure to Maintain Qualified Management

5. On February 27, 2020, the FDIC and the Commissioner entered a joint consent order with the Bank (2020 Consent Order). The 2020 Consent Order required the Bank to have and maintain qualified management, including:

- a. A CEO with proven ability in managing a bank of comparable size and risk profile;
- b. A chief financial officer with proven ability in all aspects of financial management; and
- c. A senior lending officer with significant lending, collection, and loan supervision experience and experience in problem loan workouts.

Under the 2020 Consent Order, management’s qualifications would be specifically assessed on its ability to comply with the requirements of the order, operate the Bank in a safe and sound manner, comply with applicable laws and regulations, and restore all aspects of the bank to a safe

² See California Business Bank, “Board of Directors,” available at <https://californiabusinessbank.com/directors> (accessed Jan. 27, 2023).

1 and sound condition. Factors used in assessing compliance with the order include asset quality,
2 capital adequacy, earnings, management effectiveness, liquidity, and sensitivity to market risk.

3 6. The 2020 Consent Order was the second such order issued in as many years. The
4 Commissioner issued an August 30, 2019 cease and desist order under section 581 (Cease and
5 Desist) following the resignations of the Bank’s chief executive officer (CEO), chief financial
6 officer (CFO), and chief credit officer (CCO) that year. On April 3, 2020, eight months after
7 issuing the Cease and Desist, and two months after signing the 2020 Consent Order, the
8 Commissioner terminated the Cease and Desist when the Bank hired CFO, Najam Saiduddin,
9 and CCO Patty Staples, and named Jessica Lee as CEO. Although the Cease and Desist was
10 terminated, the 2020 Consent Order remains in force.

11 7. Only ten months after the Commissioner terminated the Cease and Desist, the
12 Bank was again without qualified management. Jessica Lee vacated her position as CEO on
13 February 5, 2021. 26 months later, the Bank finally hired a replacement, Thomas Meyer, on
14 April 24, 2023. Seven months after Jessica Lee left the CEO position, on September 17, 2021,
15 Patty Staples vacated her position as CCO and the Bank has not hired a replacement. On June 10,
16 2022, Najam Saiduddin vacated his position as CFO and, again, the Bank delayed hiring a
17 replacement until June 28, 2023.

18 8. The Bank has operated for 26 months without a CEO, 22 months without a
19 CCO, and 12 months without a CFO.

20 **B.**

21 **Failure to Hire New Qualified Management**

22 9. Despite representations by the Bank’s Board of Directors (the Board) that it is
23 “diligently trying to recruit” new independent executive management, in reality the Board has
24 made only token recruiting efforts. A board Executive Committee, consisting of Tan and
25 Directors James Huang and Jessica Lee (together, the Executive Committee), formed to manage
26 the executive search as well as to take over day-to-day management.
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1. 1.

2 The Bank Under Tan’s Leadership Conducted a Delayed And Protracted CEO Search
3 That Passed Over Multiple Qualified Candidates

4 10. In defiance of the 2020 Consent Order, the Bank conducted only a token CEO
5 recruiting effort. The Bank did not interview a single candidate for the first three months it was
6 without a CEO and only interviewed five candidates during the Bank’s first 12 months without a
7 CEO. Despite identifying only five candidates for interviews, the Bank did not retain a hiring
8 consultant to assist with the search for a qualified CEO for more than a year. The hiring
9 consultant firm was finally retained in June 2022.

10 11. Despite having had two years to act, the Executive Committee has only
11 interviewed a total of nine candidates for CEO. All nine were either rejected outright, removed
12 themselves from consideration, or were made verbal offers that were subsequently withdrawn.
13 Of these nine candidates, eight had prior experience as presidents or CEOs of other banks.

14 12. First, the Bank interviewed Candidate 1 for the CEO position in May 2021. At
15 this point, the Bank had been without a CEO for more than three months. Candidate 1 had been
16 Director, President, and CEO of Legacy Bank, another California-chartered bank. After the
17 initial interview in May 2021 with Director Huang, Candidate 1 was interviewed a second time
18 four months later by Director Lee. The Executive Committee then dropped Candidate 1 from
19 consideration without further elaboration on its rationale for doing so.

20 13. Next, the Executive Committee interviewed a second candidate, Candidate 2, on
21 September 22, 2021. By this time, the Bank had been without a CEO for more than seven
22 months. Candidate 2 had previously served as President and CEO of the Bank of Southern
23 California, a federally chartered commercial bank. After a phone interview with Director Lee,
24 Candidate 2 met Tan in person on October 14, 2021. Following this meeting, the Executive
25 Committee also dropped Candidate 2 from consideration without further explanation.

26 14. The Executive Committee considered a third candidate, Candidate 3, in January
27 2022. By this time, the Bank had been without a CEO for more than 11 months. The Executive
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1 Committee dropped Candidate 3 from consideration following input from the Commissioner and
2 FDIC.

3 15. The Executive Committee considered a fourth candidate, Candidate 4, holding
4 “numerous meetings” with Candidate 4 between April 11, 2022 and at least May 27, 2022. By
5 this time, the Bank had been without a CEO for more than one year. Candidate 4 had previously
6 served as CEO of Pacific Mercantile Bank. Less than two weeks after Candidate 4 met Tan in
7 person and received a verbal offer of employment, the Executive Committee reversed course and
8 rescinded the offer. The Bank provided the Commissioner with a vague explanation for the
9 failure to hire Candidate 4, stating that “neither [Candidate 4 nor Tan] was able to come to an
10 agreement when discussing the details of the employment agreement.”

11 16. The Executive Committee interviewed a fifth candidate, Candidate 5, in June of
12 2022. By this point, the Bank had been without a CEO for more than 16 months. The Executive
13 Committee dropped Candidate 5 from consideration. Once again, the Bank provided a vague
14 explanation for the decision, stating only that Director Huang “[does] not believe [Candidate 5]
15 is the right fit.”

16 17. The Bank interviewed a sixth candidate, Candidate 6, on July 26, 2022. By this
17 point, the Bank had been without a CEO for more than 17. Candidate 6 had been CEO of First
18 National Bank of Southern California. After two positive interviews with Director Lee and
19 Director Huang, respectively, Candidate 6 met with Tan on August 9, 2022. The day after that
20 meeting with Tan, Candidate 6 withdrew his candidacy.

21 18. The Bank interviewed a seventh candidate, Candidate 7, on August 4, 2022. By
22 this point, the Bank had been without a CEO for approximately 18 months. Candidate 7 had not
23 previously been a bank CEO but had been Chief Operating Officer of American River Bank.
24 After positive interviews with Directors Huang and Lee, Candidate 7 met Tan in person on
25 Friday, August 19, 2022. Four days after that meeting with Tan, this candidate also withdrew his
26 name from consideration.

27 19. The Bank interviewed an eighth candidate, Candidate 8, on September 26, 2022.
28 By this point, the bank had been without a CEO for more than 19 months. Candidate 8 had been

1 CEO of Pacific Enterprise Bank, also based in Irvine, California. As with previous candidates,
2 Candidate 8 had positive interviews with Directors Lee and Huang and met Tan on October 3
3 and October 14. As with previous candidates, Candidate 8’s candidacy ground to a halt upon
4 meeting Tan.

5 20. Tan not only rejected Candidate 8 after the October 3 meeting but rejected him
6 again even after the Bank’s hiring consultant persuaded Tan to reconsider and meet with him a
7 second time on October 14. The Bank reported to the Commissioner that Tan rejected Candidate
8 8 because the candidate did not share Tan’s “vision in managing a bank.”

9 21. On November 11, 2022, the Bank interviewed the ninth candidate, Candidate 9.
10 By this point, the bank had been without a CEO for more than 21 months. Candidate 9 had been
11 CEO and President of two banks: Hanmi Financial Corporation and First California Bank. After
12 an interview with Director Lee, Candidate 9 withdrew himself from consideration.

13 22. The Bank’s hiring consultant resigned on January 4, 2023. In its resignation
14 notice, the consultant explained that “[f]or the past six months, we have reviewed a significant
15 number of potential candidates throughout California as well as the remainder of the country. We
16 have attempted to coordinate various types of individuals and backgrounds but have not been
17 successful.” The Bank convinced the consultant to return for a brief period of time, starting on
18 January 25, 2023. However, the consultant resigned again on February 7, 2023.

19 23. Finally, 26 months after the 2020 Consent Order was entered and after several
20 meetings with banking regulators to address the Bank’s lack of executive management, the Bank
21 hired Thomas Meyer as CEO on April 24, 2023. Mr. Meyer’s retention as CEO has recently
22 received regulatory approval.

23 2.

24 The Executive Committee’s CFO Search Chooses

25 An Unqualified Candidate Over All Other Options

26 23. The Bank’s CFO search has likewise been a token effort. The Bank’s last CFO
27 resigned on June 10, 2022. While the Bank began its search for a replacement CFO more than a
28 month before that resignation became effective, the Bank has only recently found a replacement.

1 In nine months, the bank reviewed a total of 20 candidates, extended interviews to 13, and made
2 only two offers. One of those offers was accepted. That accepted offer was subsequently
3 retracted following a background check. Of the 20 candidates reviewed, eight are current or
4 former CFOs at other institutions. All of these candidates were eliminated from consideration, in
5 some cases without an interview.

6 24. The Bank rejected seven candidates without an interview. Of these, one was
7 rejected for expecting a larger compensation package than the Bank was willing to offer. The
8 Bank rejected another for seeking part-time hours only. The Bank rejected three others for
9 lacking sufficient relevant experience.

10 25. The remaining two candidates who did not receive an interview were both chief
11 financial officers at other financial institutions. A recruiter submitted the first CFO candidate,
12 CFO Candidate 1, on April 26, 2022, almost two months before the Bank's CFO departed. The
13 second, CFO Candidate 2, was submitted on May 12, 2022, approximately one month before the
14 CFO's departure. Director Lee rejected both applicants because "relocation [would be] needed,"
15 giving no other justification. While CFO Candidate 2 had most recently worked for a Miami,
16 Florida-based institution, CFO Candidate 1 was based in San Diego, California, less than 90
17 miles from the Bank's location in Irvine, California. Neither rejection had any connection to the
18 candidates' qualifications. Had the Bank not rejected either candidate out of hand, the Bank
19 could have had a qualified replacement CFO ready to take over before the position became
20 vacant.

21 26. Of the 13 candidates interviewed, the Bank rejected 11. The Bank rejected one
22 candidate without explanation. Another candidate was rejected for demanding greater
23 compensation than the Bank was willing to offer. Three more withdrew themselves from
24 consideration and one declined the Bank's offer. The Bank rejected three for a lack of
25 experience.

26 27. The Bank rejected two candidates over personality and "fit," vague characteristics
27 unrelated to the candidates' qualifications. The first of these candidates was interviewed on May
28 4, 2022, more than a month before the Bank's CFO left. This candidate was a Senior Vice

1 President of Finance at Bank of America. Strangely, the Bank reported to the Commissioner that
2 it rejected this candidate because he “worked in a much bigger organization” and would be “not
3 a right fits [sic].” The second candidate, a former CFO for another bank, was interviewed on
4 June 29, 2022 and July 8, 2022, roughly three weeks after the Bank lost its CFO. The Bank
5 rejected this candidate because Directors Lee and Huang expressed “concern” about whether the
6 candidate’s “personality and character fit [the Bank’s] culture and management style.” Once
7 again, had the Bank not rejected candidates based on factors unrelated to qualifications or the
8 requirements of the 2020 Consent Order, the Bank could have retained a qualified replacement
9 CFO within mere weeks of the position becoming vacant.

10 28. While the Bank did submit one prospective CFO for regulatory approval roughly
11 five months after the position had been vacated, the Bank withdrew that application after
12 conducting a background check. Although the Bank rejected numerous candidates for lack of
13 experience, the Bank approved this individual who never worked directly in the banking industry
14 before. Instead, the candidate most recently worked for a genetic testing company. Likewise,
15 while the Bank rejected two former bank CFOs over relocation concerns, this individual worked
16 for companies based in the greater Los Angeles, California, area and presumably would have
17 also required relocation.

18 29. In the Bank’s Statement of Due Diligence and Qualification for the individual
19 described above, “personality” once again played a deciding factor in the Bank’s hiring decision.
20 The Bank’s Statement notes that the candidate “demonstrated [a] high level of intention, desire,
21 and enthusiasm to join California Business Bank.” This individual was also one of only three
22 CFO candidates to meet with Tan, who “received positive feedback from [the individual’s]
23 personality, character, and enthusiasm.” On June 28, 2023, the Bank finally found a CFO it was
24 willing to hire; however, the Bank must still obtain regulatory approval before a CFO can be
25 hired.

26 30. As a result, the Bank has been without a CFO for over twelve months although it
27 had multiple opportunities to reduce that vacancy period to a matter of weeks or even to avoid
28 the vacancy altogether. Rather than comply with the 2020 Consent Order and hire a qualified

1 executive capable of rehabilitating the Bank as ordered by regulators, the Bank instead based its
2 hiring decisions on tangential factors that were not applied consistently across all applicants and
3 did not match valid qualification criteria. This disregard for the requirements of the 2020
4 Consent Order not only deprived the Bank of qualified independent management but resulted in
5 the expenditure of scarce time and resources on a search that ultimately selected an unqualified
6 individual over dozens of qualified options.

7 3.

8 The Bank Has Not Even Begun A CCO Search

9 31. As noted in paragraph 7 above, the Bank's CCO resigned on September 17, 2021.
10 In the 22 months since that departure, the Bank has not submitted any proposed replacements for
11 supervisory approval, has not interviewed a single candidate, and has not even begun an
12 executive search to fill this position.

13 32. In the absence of any qualified executive managers, the responsibilities of the
14 CCO have fallen on Cesar Rosas, the Bank's Head of Business and Commercial Banking.
15 However, Mr. Rosas left the Bank on February 3, 2023.

16 C.

17 **Richard Tan and Direct Management**

18 **By the Board**

19 33. During the period described above, a board Executive Committee consisting of
20 Tan and Directors Huang and Lee has assumed day-to-day executive managerial responsibilities.
21 This arrangement is an inadequate substitute for qualified and independent executive
22 management. The Executive Committee has presided over a distorted and delayed recruitment
23 process in defiance of the 2020 Consent Order. During this time the Bank has experienced more
24 than 100 percent turnover in staff, new Financial Code violations, and additional expenses that
25 will likely outstrip any improvement in the Bank's earnings.

26 34. The Executive Committee's experience managing bank operations is limited and
27 Tan appears to dominate decision-making. As noted in Paragraph 4 above, Tan's professional
28 background is not in banking but packaging. Director Huang was previously a senior manager of

1 Pacific Millennium Holding Corporation, Tan’s company. Huang’s prior banking experience is
2 limited to sitting on the board of another bank in the 1990s; otherwise, his managerial experience
3 comes from the publishing industry. Only Director Lee has substantial experience managing
4 bank operations.

5 1.

6 Richard Tan Made So-Called “Appreciation Payments” to Directors and Employees
7 And Distorted Bank Financial Statements In Violation of Section 463

8 35. During the Bank’s most recent examination, regulators discovered that Tan made
9 multiple payments outside the Bank’s income statement for the purported benefit of the Bank.
10 These unrecorded expenses totaled approximately \$261,000 and included payments to a hiring
11 consultant, legal fees, as well as direct payments to the Bank’s individual directors, officers, and
12 employees. Tan’s activities resulted in the Commissioner citing the Bank for violating section
13 463(a) in December 2022. Worse, Tan’s activities distorted the Bank’s financial statements by
14 concealing expenses, created the appearance of undue influence over – if not actually unduly
15 influencing – directors and staff who should be independent, and potentially exposed both Tan
16 and the Bank to additional tax and other legal liabilities.

17 36. Tan has referred to these off-the-books payments to Bank personnel as
18 “appreciation payments.” The total amount of these payments and the total number of recipients
19 remains unknown as Tan has not provided a full accounting. Tan has admitted to paying
20 \$6,000.00 per quarter to two board members and \$4,000.00 per quarter to a third board member,
21 totaling an estimated \$64,000.00. At least seven of the Bank’s 12 staff members received
22 “approximately no more than total \$100,000.” An eighth staff member received \$7,000.00 from
23 Tan before resigning.

24 37. Tan disclosed the above payments to examiners in late July 2022. To date, Tan
25 has provided only rough estimates of the amount of these payments and claims these quarterly
26 payments were only made in 2021. The true amount of these payments, their recipients, and the
27 time frame in which these payments were made remain unknown.

1 38. In addition to the approximately \$164,000.00 to \$171,000.00 in direct and
2 unrecorded payments to employees that Tan has admitted to making, he personally has also paid
3 legal and consulting fees on the Bank’s behalf. These fees included funds to retain outside
4 counsel in 2022 to address the Commissioner’s and FDIC’s regulatory concerns and \$90,000 to
5 retain Chrisman & Company to conduct the delayed, protracted, and ultimately fruitless search
6 for a CEO described in Section II.B.1 above. Taken altogether, these payments account for
7 approximately \$261,000 in additional expenses left out and not reflected in the Bank’s financial
8 statements. Section 463 is a provision of the Financial Institutions Law subject to the
9 jurisdiction of the Commissioner. Tan’s actions caused the Bank to violate section 463(a), which
10 requires financial statements, balance sheets, income statements or other similar items to be
11 prepared or determined in conformity with generally accepted accounting principles accepted in
12 the United States. Through Tan’s actions, Bank expenses were not properly recorded on the
13 Bank’s income statement and the Bank’s expenses were underreported by approximately
14 \$261,000, a number that is approximately half the Bank’s reported net income in 2022.

15 39. In response to examiners’ concerns, Tan has claimed ignorance of the Bank’s
16 financial reporting obligations under the Financial Code and of Generally Accepted Accounting
17 Practices. Tan has claimed not to believe that making direct and unrecorded payments of his own
18 money to directors, officers, and employees could unduly influence independent decision-
19 making.

20 2.

21 The Bank’s Condition Remains Unacceptably Deficient

22 40. The Bank’s overall condition remained deficient under the day-to-day
23 management of the Executive Committee. The Bank’s Composite Rating has not changed since
24 at least 2020. The Bank’s board and management have still not fully complied with the 2020
25 Consent Order.

26 41. While the Bank’s earnings did increase under the Executive Committee’s interim
27 management arrangement, the earnings figures are offset by unreported expenses and do not
28 necessarily reflect the Executive Committee’s sound fiscal management. Profitability from core

1 operations increased from \$46,000 in net income for the first six months of 2021 to \$437,000 in
2 net income for the first six months of 2022. That additional profit is almost cancelled out by
3 \$261,000 in expenses paid by Tan and not reflected on the Bank’s financial statement. Likewise,
4 the increase in earnings is at least partially attributable to an increase in interest rates in the
5 overall financial market rather than any sound business decisions by the Board or staff.

6 42. Against this background, the Executive Committee has not only failed to hire and
7 retain qualified executive management but has presided over extraordinarily high employee
8 turnover. As of December 2022, the Bank had 12 employees. Between 2020 and 2022, the Bank
9 lost 14 employees. Ten of these employees left voluntarily, with the Bank providing only vague
10 explanations for their departures such as “personal” or “accepted another job.”

11 43. The danger to the Bank posed by a 116 percent turnover rate was compounded by
12 the hiring strategy pursued by the Executive Committee under Tan. The Executive Committee
13 focused its efforts on hiring recent college graduates, not individuals with prior banking
14 experience. The Executive Committee claimed to prefer inexperienced graduates “because they
15 [were] eager to learn, [were] technically skilled, and work[ed] more collaboratively with others.”

16 44. Following Cesar Rosas’ resignation noted in Paragraph 32, only one independent
17 senior manager remains to oversee a bank currently being operated by recent college students,
18 Jessica Cheng, Chief Technology Officer (CTO Cheng). CTO Cheng has no experience outside
19 of working for the Bank. The Executive Committee not only tasked CTO Cheng with day-to-day
20 management in the absence of the Directors, but also with acting as the Bank’s head of human
21 resources, its hiring officer, and its acting CFO. Instead of acting swiftly to comply with the
22 2020 Consent Order, the Executive Committee simply piled a growing number of responsibilities
23 on a shrinking number of officers and experienced staff.

24 III.

25 Statutory Authority

26 45. Section 329, subdivision (b), states in pertinent part

27 Notwithstanding any other provision of this code that applies to a licensee or a
28 subsidiary of a licensee, after notice and an opportunity to be heard, the
commissioner may, by order that shall include findings of fact which incorporates
a determination made in accordance with subdivision (e), levy civil penalties

1 against any licensee or any subsidiary of a licensee who has violated any
2 provision of applicable law, any order issued by the commissioner, any written
3 agreement between the commissioner and the licensee or subsidiary of the
4 licensee, or any condition of any approval issued by the commissioner. The
5 commissioner shall have the sole authority to bring any action with respect to a
6 violation of applicable law subject to a penalty imposed under this section.

...

7 (2) If the commissioner determines that any licensee or subsidiary of the licensee
8 has knowingly violated any applicable law, any order issued by the commissioner,
9 any provision of any written agreement between the commissioner and the
10 licensee or subsidiary, or any condition of any approval issued by the
11 commissioner, the commissioner may impose a penalty not to exceed ten
12 thousand dollars (\$10,000) per day, provided that the aggregate penalty of all
13 offenses in an action against any licensee or subsidiary of a licensee shall not
14 exceed 1 percent of the total assets of the licensee or subsidiary of a licensee
15 subject to the penalty.

16 46. Section 553 states, in pertinent part:

17 In addition to any other action or requirement the commissioner deems necessary
18 or advisable, an order issued pursuant to Section 580, 581, 582, 585, 586, or 587
19 may require the person subject to the order to do any of the following:

...

(d) Correct violations of law.

(e) Employ qualified officers or employees, who may be subject to approval of
the commissioner.

IV.

California Business Bank’s Protracted Failure to Hire and Retain Qualified Management

Warrants the Commissioner’s Order Under Section 329(b)

22 47. As set out above, the Bank is under a 2020 Consent Order issued under section
23 580 and under the Federal Deposit Insurance Act at 12 U.S.C. section 1818(b). Under the
24 Consent Order, the Bank must have and retain qualified management. The order defines
25 “qualifications of management” to mean (1) an ability to comply with the terms of the 2020
26 Consent Order, (2) operate the Bank in a safe and sound manner, (3) comply with applicable
27 laws and regulations, and (4) restore all aspects of the bank to a safe and sound condition
28

1 including asset quality, capital adequacy, earnings, management effectiveness, liquidity, and
2 sensitivity to market risk.

3 48. The Bank has been without a CEO since February 5, 2021, or approximately 26
4 months. (The Bank only hired Thomas Meyer as CEO on April 24, 2023 and Mr. Meyer has only
5 recently received regulatory approval.) The Bank has been without a CFO from June 10, 2022 to
6 June 28, 2023, or approximately 12 months. The Bank has been without a CCO, since September
7 17, 2021, a period of 22 months. The Bank operated for three months without a CEO before
8 interviewing even one replacement candidate. The Bank has not yet conducted any executive
9 search for a replacement CCO.

10 49. Rather than recruit qualified management based on the criteria set out in the 2020
11 Consent Order, the Bank has based its recruitment on extraneous criteria such as “fit,”
12 personality, and willingness to adhere to Tan’s personal vision for the Bank. As a result, the
13 Bank rejected multiple candidates who would have been deemed qualified under the 2020
14 Consent Order and attempted to hire a CFO who would not have met the qualifications set out in
15 that order.

16 50. The Bank has knowledge of the Commissioner’s 2020 Consent Order. Further,
17 the Bank has been in weekly communication with the Commissioner regarding hiring qualified
18 management. The Commissioner and FDIC have repeatedly raised concerns about the Bank’s
19 prolonged lack of qualified management. These facts show a knowing violation of the
20 Commissioner’s 2020 Consent Order.

21 51. The Bank’s failure to hire and retain a qualified CEO, CFO, and CCO constitute
22 three separate violations of the 2020 Consent Order. Each violation is punishable by a monetary
23 penalty of \$10,000 per day for as long as the violation continues.

24 52. As of June 30, 2022, the Bank held total assets of \$113,647,000. The maximum
25 penalty allowed under section 329(b)(2) is one percent of total assets, or \$1,136,470.

26 VI.

27 **The Bank’s Lack of Qualified Management and Deficient Condition Necessitate** 28 **Appointment of an Independent Management Consultant Under Section 553**

1 53. Because Tan embedded himself into the Bank as a key person controlling both the
 2 Board and day-to-day operations, appointment of an independent management consultant to
 3 oversee Bank activities, advise the Bank’s Board, and report to the Commissioner is necessary
 4 and advisable.

5 54. An independent consultant is necessary and advisable to correct violations of law
 6 and ensure sound operation of the Bank. As Tan obstructed efforts to retain qualified executive
 7 management, purposefully hired inexperienced staff, and presided over the steady loss of
 8 experienced staff and middle management, Tan also rendered the Bank dependent on his
 9 involvement in day-to-day operations. An independent consultant would provide the Bank with
 10 qualified technical assistance on a day-to-day basis.

11 55. An independent consultant is also necessary and advisable to ensure compliance
 12 with the 2020 Consent Order. Tan has not only deprived the Bank of qualified managers who
 13 can exercise independent judgment but also made direct and unrecorded payments to directors
 14 which, at minimum, create an appearance of impropriety and a lack of independence. By
 15 monitoring the Bank and regularly reporting to the Commissioner on Board activities and day-to-
 16 day operations, the independent consultant would alert the Commissioner to violations of the
 17 2020 Consent Order and deter efforts by Tan to indirectly participate in the conduct of the affairs
 18 of the Bank.

19 **VII.**

20 **Prayer for Relief**

21 WHEREFORE, based upon the foregoing, the Commissioner finds it is in the public
 22 interest to impose a monetary penalty on California Business Bank for knowing violations of the
 23 Commissioner’s order, pursuant to section 329(b)(2).

24 WHEREFORE, based on the foregoing, the Commissioner finds it necessary and
 25 advisable to appoint an independent consultant to oversee and advise the Bank and to report to
 26 the Commissioner on the Bank’s compliance with the 2020 Consent Order and Tan’s
 27 compliance.
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WHEREFORE, IT IS PRAYED that California Business Bank be ordered to pay a monetary penalty in the amount of \$1,136,470.00, and that an independent management consultant be appointed.

Dated: July 14, 2023

CLOTHILDE V. HEWLETT
Commissioner of Financial Protection and
Innovation

By _____
PAUL YEE
Senior Counsel
Enforcement Division